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## Non-consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 15, 2025

Company name: NAGAWA Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 9663

URL: <https://group.nagawa.co.jp/>

Representative: Ryo Shimmura

President

Inquiries: Masayoshi Kunou

Senior Executive Officer

Telephone: +81-3-5288-8666

Scheduled date of annual general meeting of shareholders: June 17, 2025

Scheduled date to commence dividend payments: June 18, 2025

Scheduled date to file annual securities report: June 16, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

#### (1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	35,294	8.3	4,299	0.9	4,803	3.1	4,213	34.7
March 31, 2024	32,576	3.2	4,260	(3.3)	4,657	(1.2)	3,129	2.0

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2025	268.32	-	6.9	7.0	12.2
March 31, 2024	199.06	-	-	-	-

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ - million  
Fiscal year ended March 31, 2024: ¥ - million

#### (2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	69,758	61,672	88.4	3,946.26
March 31, 2024	66,875	59,806	89.4	3,806.07

(Reference) Equity: As of March 31, 2025: ¥ 61,672 million  
As of March 31, 2024: ¥ 59,806 million

#### (3) Non-consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2025	4,386	1,413	(1,533)	11,433
March 31, 2024	-	-	-	-

## 2. Dividends

	Annual dividends					Total dividends	Payout ratio	Dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	0.00	-	60.00	60.00	942	30.2	1.7
March 31, 2025	-	0.00	-	60.00	60.00	937	22.4	1.5
Fiscal year ending								
March 31, 2026 (Forecast)	-	0.00	-	60.00	60.00		23.4	

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025 :

Commemorative dividend	- yen
Special dividend	- yen

## 3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Six months ending September 30, 2025	17,000	4.1	2,500	36.2	2,600	21.5	1,800	26.6	115.18
Full year	38,000	7.7	5,500	27.9	5,700	18.7	4,000	(5.1)	255.95

\* Notes:

(1) Changes in accounting policies, changes in accounting estimates, and restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatement: None

(2) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025:	16,357,214 shares
March 31, 2024:	16,357,214 shares

2) Number of treasury shares at the end of the period:

March 31, 2025:	729,197 shares
March 31, 2024:	643,807 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025:	15,703,570 shares
Fiscal Year ended March 31, 2024:	15,720,316 shares

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

# Non-consolidated Financial Statements

## Non-consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	7,166	11,433
Notes receivable - trade	1,270	486
Electronically recorded monetary claims - operating	1,759	2,014
Accounts receivable - trade	5,093	4,906
Contract assets	28	435
Securities	4	-
Merchandise and finished goods	3,331	3,560
Work in process	706	397
Raw materials and supplies	562	502
Advance payments to suppliers	0	0
Prepaid expenses	220	219
Other	3	17
Allowance for doubtful accounts	(1)	(1)
Total current assets	20,147	23,974
Non-current assets		
Property, plant and equipment		
Assets for rent	35,788	37,861
Accumulated depreciation	(22,273)	(23,521)
Assets for rent, net	13,514	14,339
Buildings	5,436	6,090
Accumulated depreciation	(2,445)	(2,606)
Buildings, net	2,990	3,483
Structures	2,119	2,362
Accumulated depreciation	(1,350)	(1,425)
Structures, net	769	936
Machinery and equipment	470	996
Accumulated depreciation	(356)	(418)
Machinery and equipment, net	114	578
Vehicles	382	382
Accumulated depreciation	(338)	(356)
Vehicles, net	44	26
Tools, furniture and fixtures	489	503
Accumulated depreciation	(407)	(436)
Tools, furniture and fixtures, net	81	66
Land	7,485	7,838
Construction in progress	243	132
Total property, plant and equipment	25,243	27,402
Intangible assets		
Leasehold interests in land	20	20
Telephone subscription right	16	16
Software	132	103
Software in progress	40	28
Goodwill	19	8
Total intangible assets	228	178

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Investments and other assets		
Investment securities	20,042	17,199
Shares of subsidiaries and associates	9	9
Investments in capital	0	0
Distressed receivables	0	-
Long-term prepaid expenses	239	202
Leasehold and guarantee deposits	747	740
Prepaid pension costs	169	-
Other	47	50
Allowance for doubtful accounts	(0)	-
Total investments and other assets	21,256	18,202
Total non-current assets	46,728	45,783
Total assets	66,875	69,758
Liabilities		
Current liabilities		
Accounts payable - trade	2,889	2,706
Accounts payable - other	440	280
Accrued expenses	157	140
Income taxes payable	734	1,342
Accrued consumption taxes	84	393
Contract liabilities	283	292
Advances received	244	923
Deposits received	81	53
Provision for bonuses	289	277
Provision for bonuses for directors (and other officers)	64	75
Asset retirement obligations	2	2
Other	0	24
Total current liabilities	5,273	6,512
Non-current liabilities		
Long-term accounts payable - other	24	24
Asset retirement obligations	46	104
Deferred tax liabilities	1,722	1,442
Other	2	2
Total non-current liabilities	1,796	1,573
Total liabilities	7,069	8,085

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Net assets		
Shareholders' equity		
Share capital	2,855	2,855
Capital surplus		
Legal capital surplus	4,586	4,586
Other capital surplus	4,837	4,848
Total capital surplus	9,424	9,435
Retained earnings		
Legal retained earnings	713	713
Other retained earnings		
General reserve	39,900	42,100
Retained earnings brought forward	4,619	5,689
Total retained earnings	45,233	48,503
Treasury shares	(2,428)	(2,998)
Total shareholders' equity	55,084	57,796
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	4,722	3,875
Total valuation and translation adjustments	4,722	3,875
Total net assets	59,806	61,672
Total liabilities and net assets	66,875	69,758

# Non-consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	32,576	35,294
Cost of sales	19,411	21,470
Gross profit	13,165	13,824
Selling, general and administrative expenses	8,905	9,524
Operating profit	4,260	4,299
Non-operating income		
Interest income	9	13
Dividend income	357	496
Rental income	21	18
Miscellaneous income	52	25
Total non-operating income	440	553
Non-operating expenses		
Commission expenses	8	1
Share-based remuneration expenses	30	28
Compensation expenses	-	18
Miscellaneous losses	4	0
Total non-operating expenses	43	49
Ordinary profit	4,657	4,803
Extraordinary income		
Gain on sale of non-current assets	0	0
Gain on sale of investment securities	144	1,630
Total extraordinary income	145	1,630
Extraordinary losses		
Loss on disposal of non-current assets	92	36
Loss on disaster	20	-
Loss on termination of retirement benefit plan	-	156
Total extraordinary losses	113	193
Profit before income taxes	4,689	6,240
Income taxes - current	1,426	2,007
Income taxes - deferred	133	19
Total income taxes	1,560	2,027
Profit	3,129	4,213

# Non-consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Legal retained earnings	Retained earnings		
		Legal capital surplus	Other capital surplus	Total capital surplus		Other retained earnings	Total retained earnings	
						General reserve	Retained earnings brought forward	
Balance at beginning of period	2,855	4,586	4,268	8,855	713	37,900	4,433	43,047
Changes during period								
Provision of general reserve						2,000	(2,000)	-
Dividends of surplus							(943)	(943)
Profit							3,129	3,129
Purchase of treasury shares								
Disposal of treasury shares			569	569				
Net changes in items other than shareholders' equity								
Total changes during period	-	-	569	569	-	2,000	185	2,185
Balance at end of period	2,855	4,586	4,837	9,424	713	39,900	4,619	45,233

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(1,820)	52,937	608	608	53,545
Changes during period					
Provision of general reserve		-			-
Dividends of surplus		(943)			(943)
Profit		3,129			3,129
Purchase of treasury shares	(1,186)	(1,186)			(1,186)
Disposal of treasury shares	577	1,147			1,147
Net changes in items other than shareholders' equity			4,113	4,113	4,113
Total changes during period	(608)	2,146	4,113	4,113	6,260
Balance at end of period	(2,428)	55,084	4,722	4,722	59,806

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Legal retained earnings	Retained earnings		
		Legal capital surplus	Other capital surplus	Total capital surplus		Other retained earnings	Total retained earnings	
						General reserve	Retained earnings brought forward	
Balance at beginning of period	2,855	4,586	4,837	9,424	713	39,900	4,619	45,233
Changes during period								
Provision of general reserve						2,200	(2,200)	-
Dividends of surplus							(942)	(942)
Profit							4,213	4,213
Purchase of treasury shares								
Disposal of treasury shares			11	11				
Net changes in items other than shareholders' equity								
Total changes during period	-	-	11	11	-	2,200	1,070	3,270
Balance at end of period	2,855	4,586	4,848	9,435	713	42,100	5,689	48,503

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(2,428)	55,084	4,722	4,722	59,806
Changes during period					
Provision of general reserve		-			-
Dividends of surplus		(942)			(942)
Profit		4,213			4,213
Purchase of treasury shares	(590)	(590)			(590)
Disposal of treasury shares	20	32			32
Net changes in items other than shareholders' equity			(846)	(846)	(846)
Total changes during period	(569)	2,712	(846)	(846)	1,865
Balance at end of period	(2,998)	57,796	3,875	3,875	61,672



# Non-consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025
Cash flows from operating activities	
Profit before income taxes	6,240
Depreciation	4,153
Cost of sales of assets for rent	39
Increase (decrease) in allowance for doubtful accounts	(0)
Increase (decrease) in provision for bonuses for directors (and other officers)	10
Share-based payment expenses	63
Interest and dividend income	(509)
Loss (gain) on disposal of non-current assets	36
Loss (gain) on sale of investment securities	(1,630)
Loss on termination of retirement benefit plan	156
Purchase of assets for rental	(4,500)
Decrease (increase) in trade receivables	308
Decrease (increase) in inventories	140
Increase (decrease) in trade payables	(182)
Other, net	954
Subtotal	5,281
Proceeds from insurance income	13
Interest and dividends received	511
Income taxes paid	(1,419)
Net cash provided by (used in) operating activities	4,386
Cash flows from investing activities	
Purchase of own-used assets	(1,901)
Proceeds from sale of own-used assets	5
Purchase of investment securities	(4)
Proceeds from sale of investment securities	2,630
Proceeds from redemption of investment securities	700
Payments of leasehold and guarantee deposits	(15)
Other, net	(1)
Net cash provided by (used in) investing activities	1,413
Cash flows from financing activities	
Purchase of treasury shares	(590)
Dividends paid	(942)
Net cash provided by (used in) financing activities	(1,533)
Effect of exchange rate change on cash and cash equivalents	-
Net increase (decrease) in cash and cash equivalents	4,266
Cash and cash equivalents at beginning of period	7,166
Cash and cash equivalents at end of period	11,433